

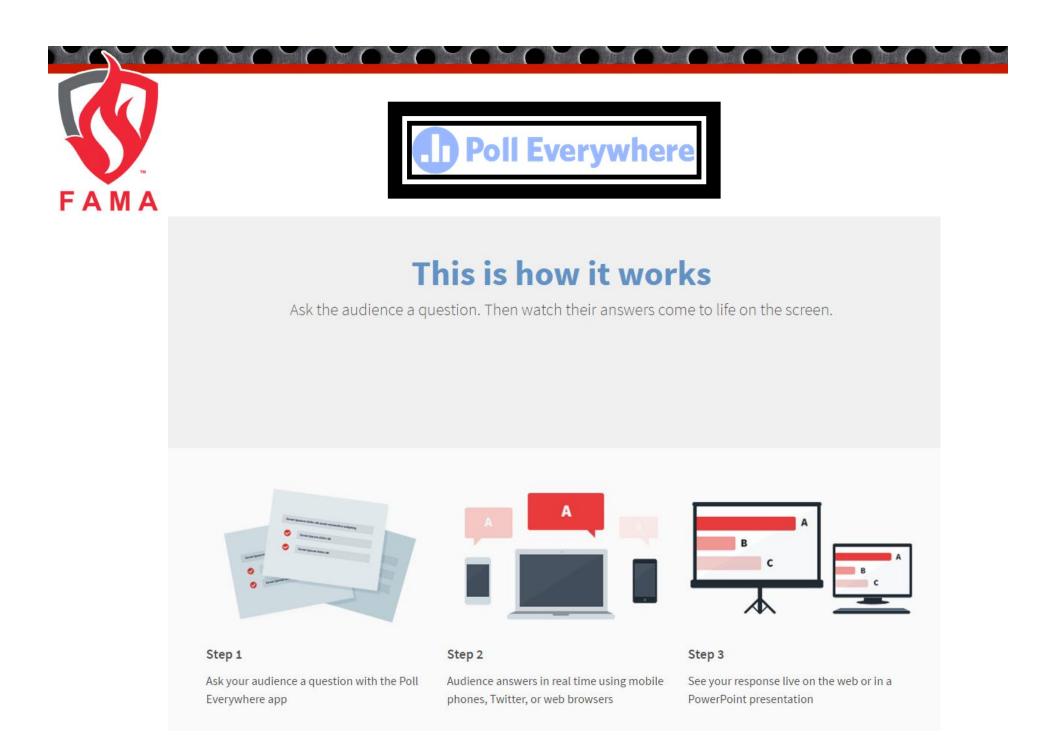
2017 FAMA Spring Meeting

Meeting Day 2

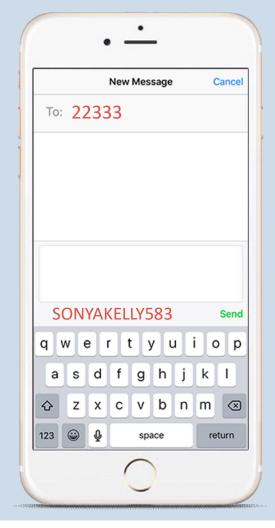


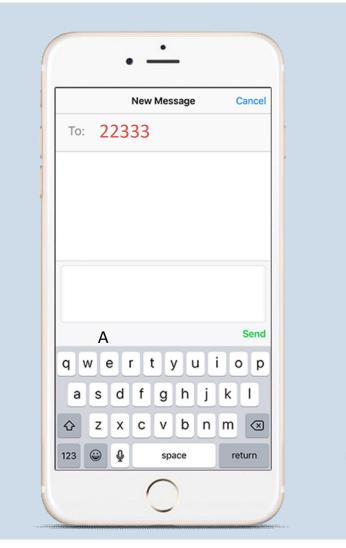
CALL TO ORDER

HOUSEKEEPING



Participating with Poll Everywhere





Set-up

Text voting

T

To show this poll



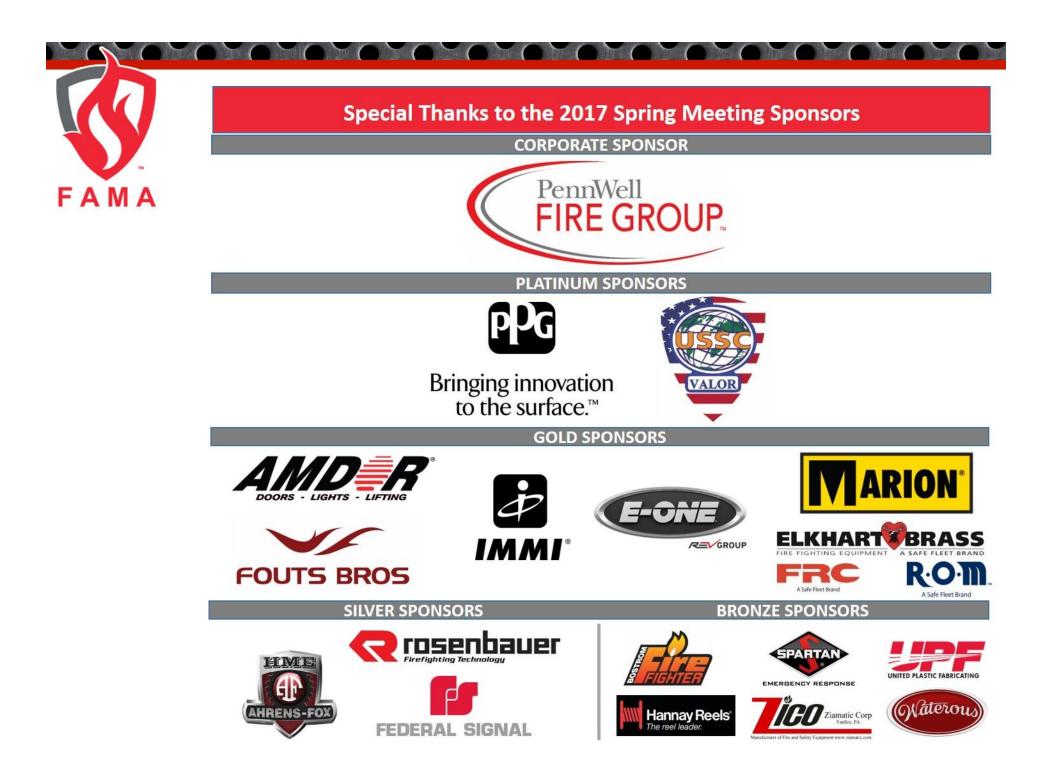
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MEMBERSHIP COMMITTEE Gregg Geske



Committee Members

- ["] <u>Tim Van Fleet / Co-Chair</u> . Akron Brass Company
- **Gregg Geske / Co-Chair**. Waterous Company
- *["]* Jerry Merges . VisionMark Nameplate Co.
- " Rick Suche . Fort Garry Fire Trucks
- ["] Oran McNabb . AMDOR
- Greg Polka . RealWheels
- **Board Liaison Bev Lowery** . H.O. Bostrom Co.



Committee Annual Objectives

- " Grow Membership 5%
- ["] Develop Membership Retention Plan
- " Engage Member Company Participation

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Targeted New Member Companies

- CSI Emergency Apparatus
- Extend-O-Bed

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- " *Innovative Controls
- M. Tech Wade Meith
- " Odyssey Specialty Vehicles
- " *Precision Fire Apparatus
- " Safety Vision, LLC
- " Volvo Truck
- Ward Diesel

* Been Contacted by Chair ... Need help with others



New Member Companies

- " Michelin North America
- " Matheny Fire & Emergency

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EDUCATION COMMITTEE David Wunderlin

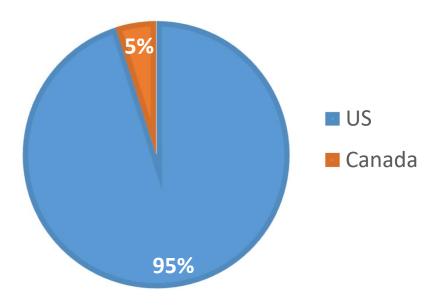


Respondent Demographics

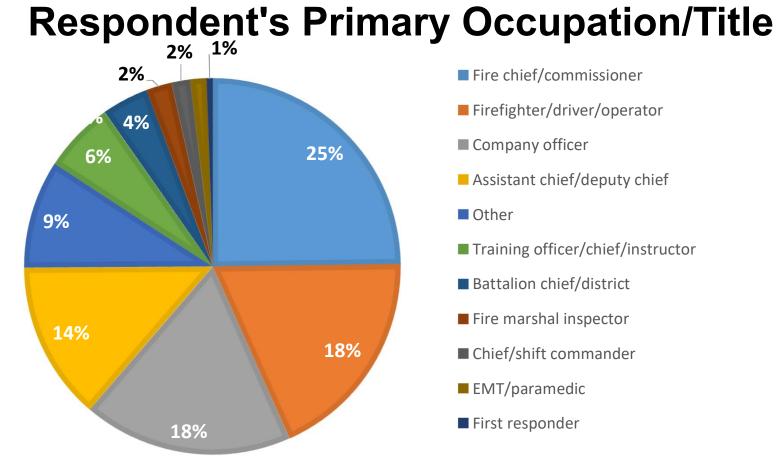


Respondents: 2017 = 1,642 2016 = 1,108 2015 = 1,416

Respondent Location



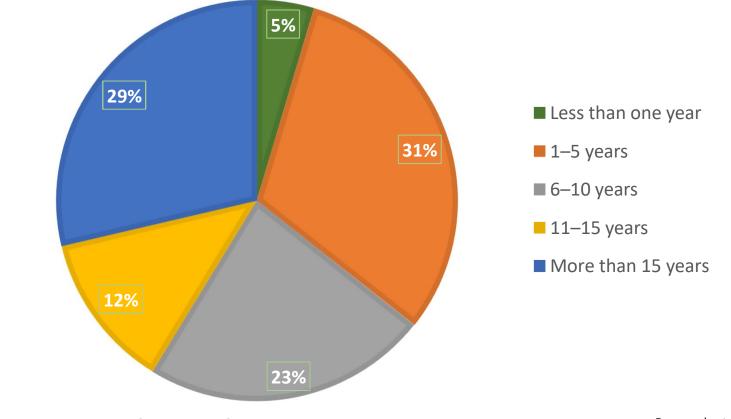
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Length of Time in Current Position



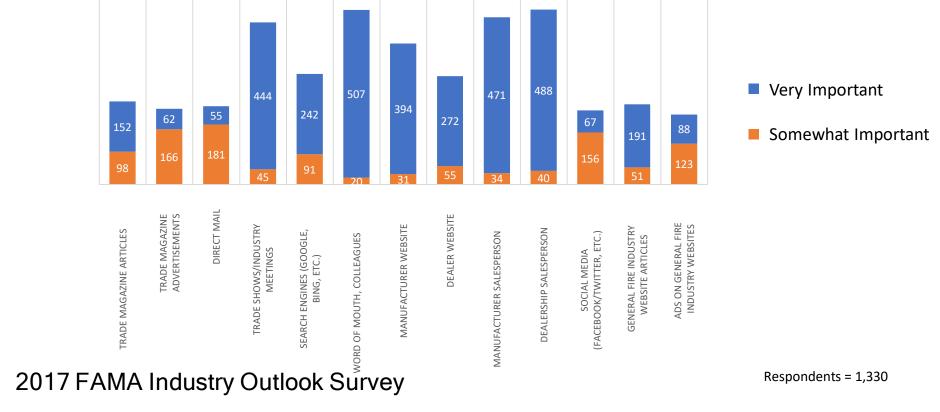
2017 FAMA Industry Outlook Survey

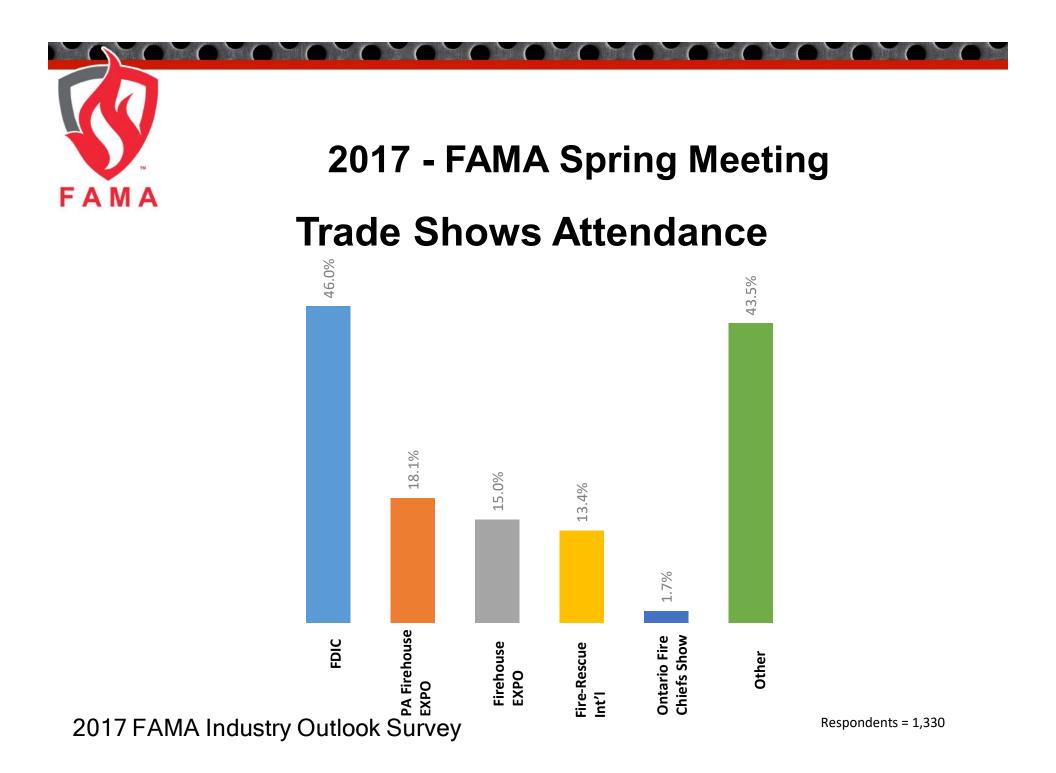


Respondent Sources of Information



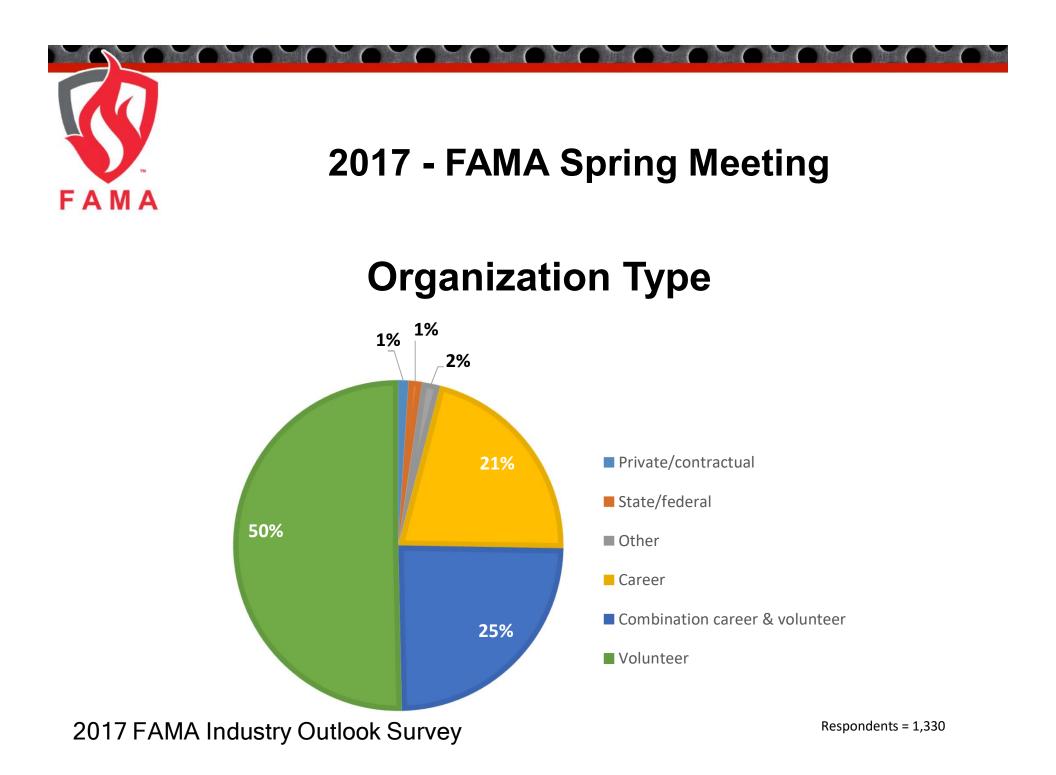
Highest Ranking Source of Information on Apparatus and Equipment





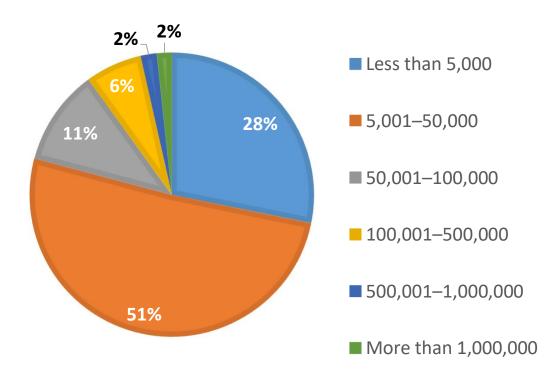


Department Demographics





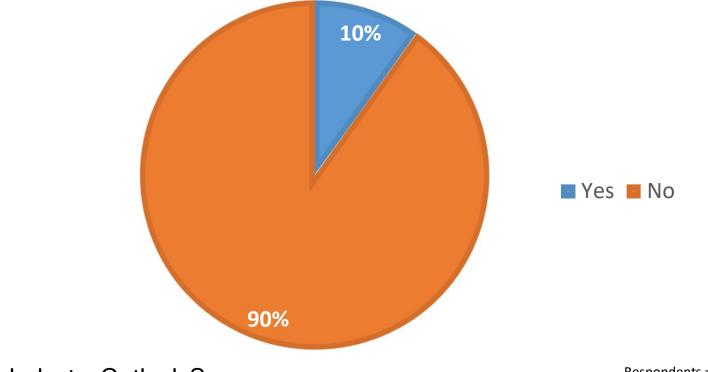
Service Area Population



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FAMA Apparatus Safety Guide in Each Fire Apparatus



2017 FAMA Industry Outlook Survey



Fleet Demographics



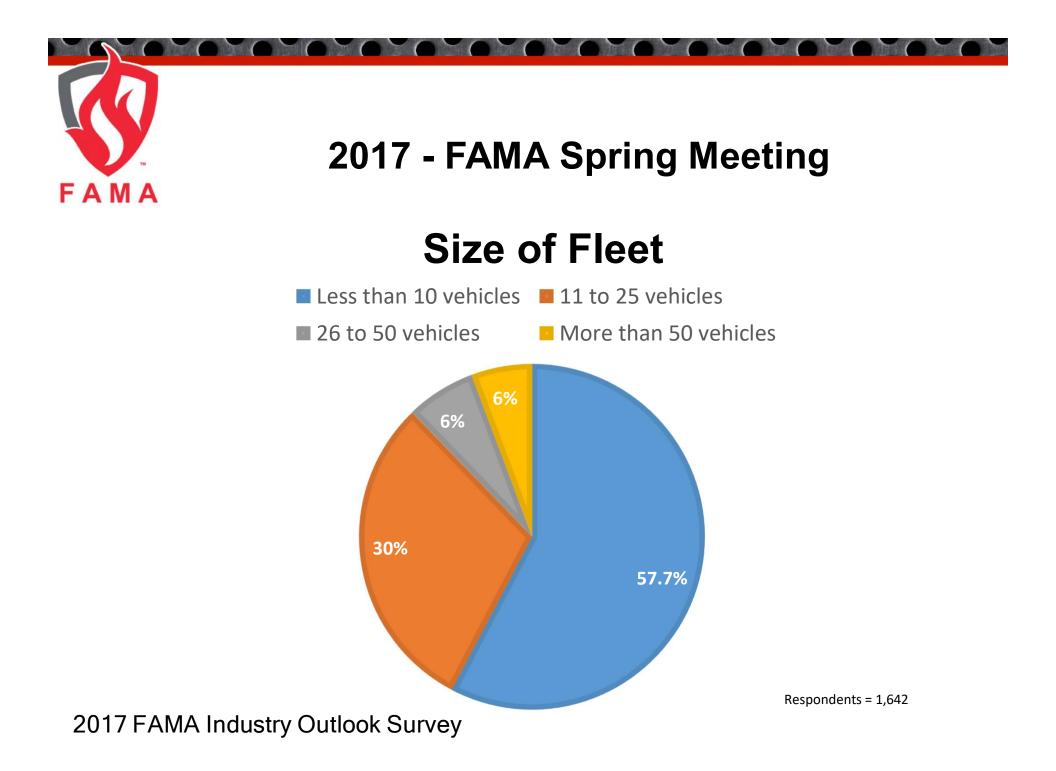
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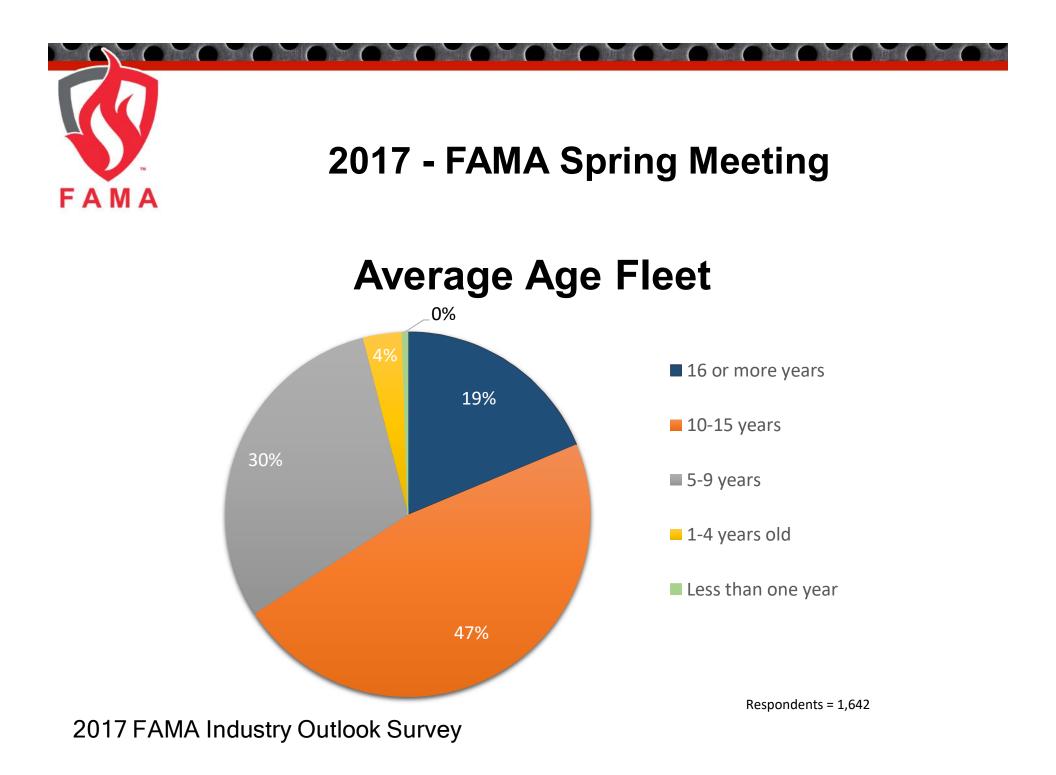
Superior States

Apparatus Currently Owned

Category	%	
Pumper	96.0	96.0%
Tanker	59.0	59.7%
Utility truck	56.0	56.0%
Aerial	55.8	55.8%
Wildland	55.7	55.7%
Rescue	52.9	52.9%
Ambulance Transport	30.8	30.8%
Heavy rescue	28.3	2.8.3%
Command center	18.0	18.0%
Other	14.2	14.2%
ARFF	5.9	5.9% Respondents = 1.642

2017 FAMA Industry Outlook Survey



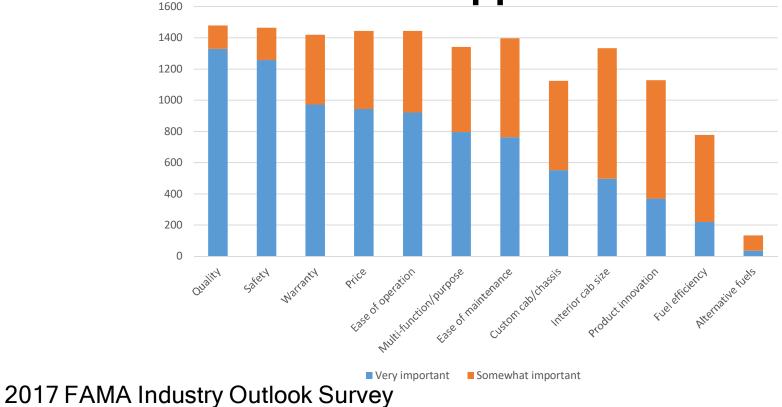




Purchase Decision Making



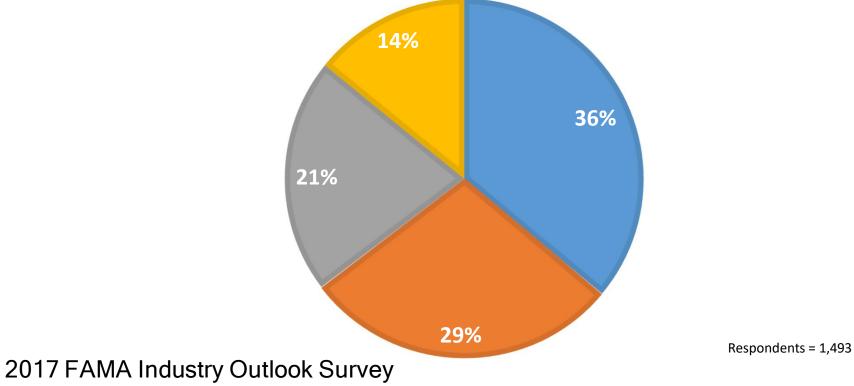
Attributes Ranked in the Purchase of New Apparatus





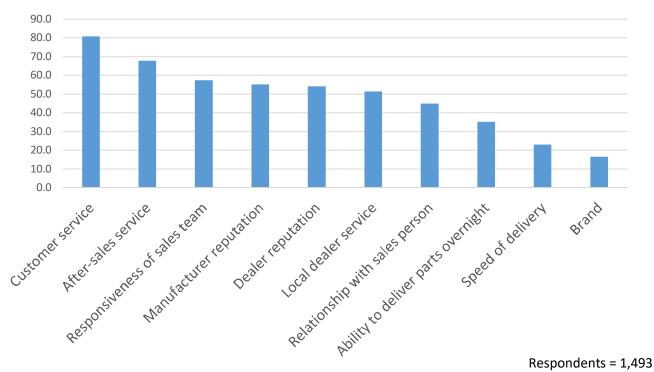
Top Ranked Factor in Brand Loyalty

Quality Service Price Custom Options





Top Ranked Service/Manufacturer Attributes for Apparatus Purchase



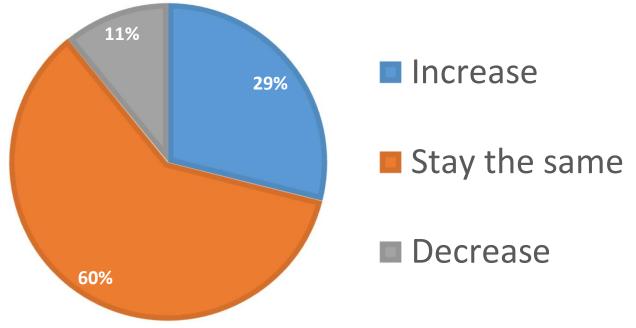
2017 FAMA Industry Outlook Survey



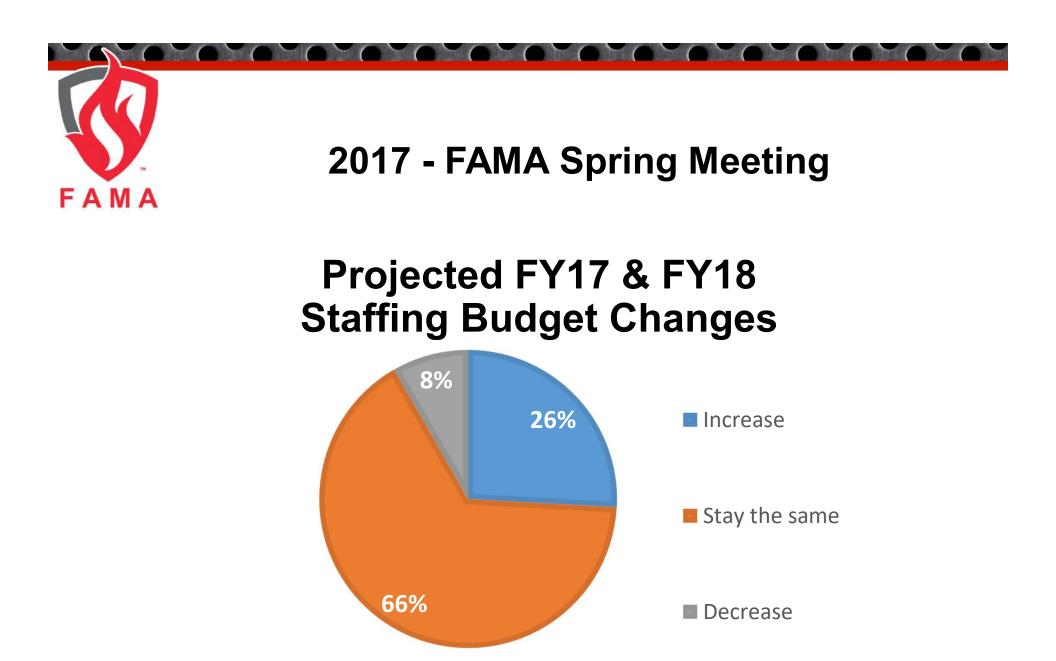
Budget Changes and Effects



Anticipated Budget Changes Excluding Capitol Expenditures



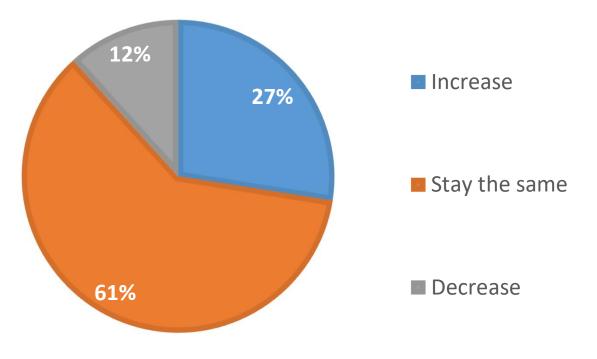
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2017 FAMA Industry Outlook Survey



Projected FY17 & FY18 Apparatus Budget Changes



2017 FAMA Industry Outlook Survey



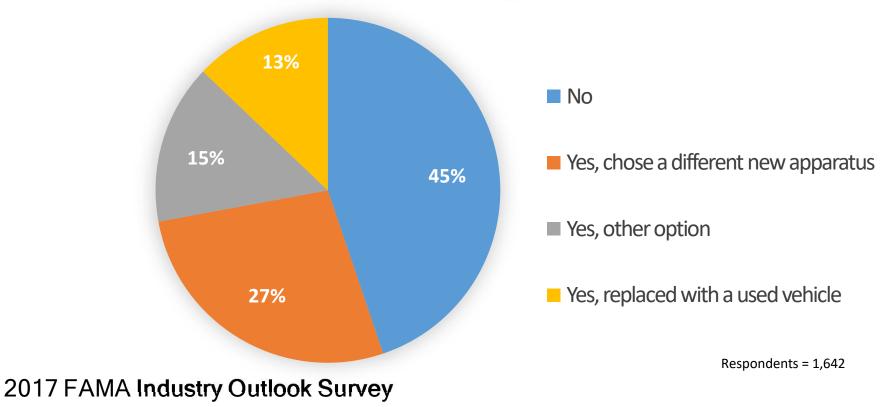


There is no statistical difference regarding anticipated budget changes2016across the three categories between the 2016 and 2017 reports.2017

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Changed Apparatus Specification or Selection Due to Cost or Budget Restrictions

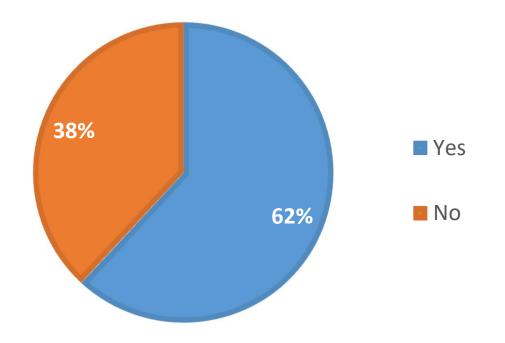




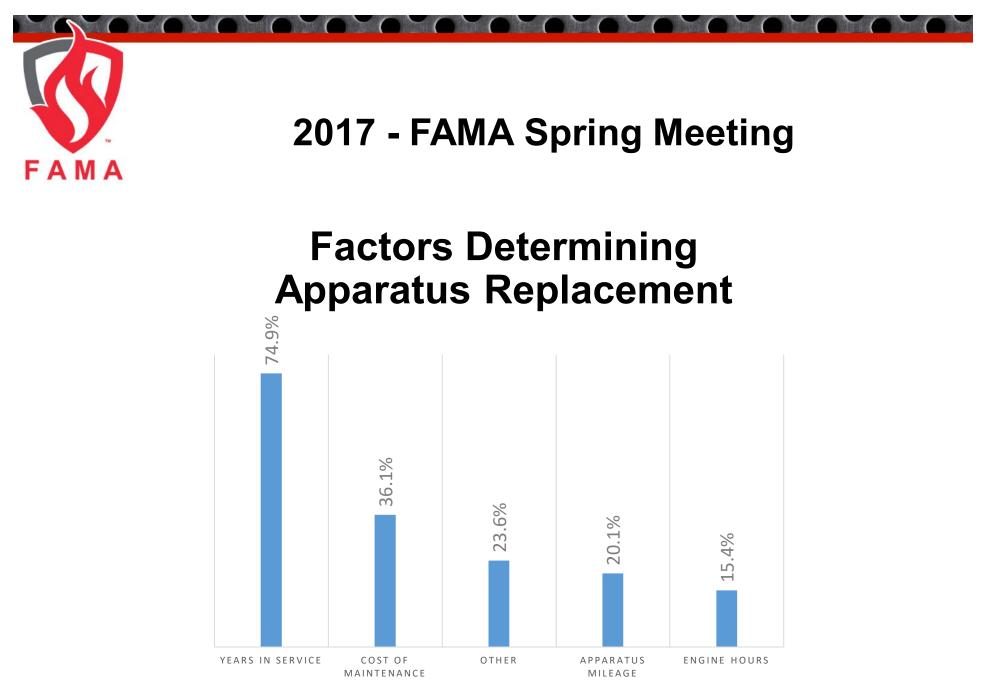
Acquisition Plans



Department Has Apparatus Replacement Plan or Process



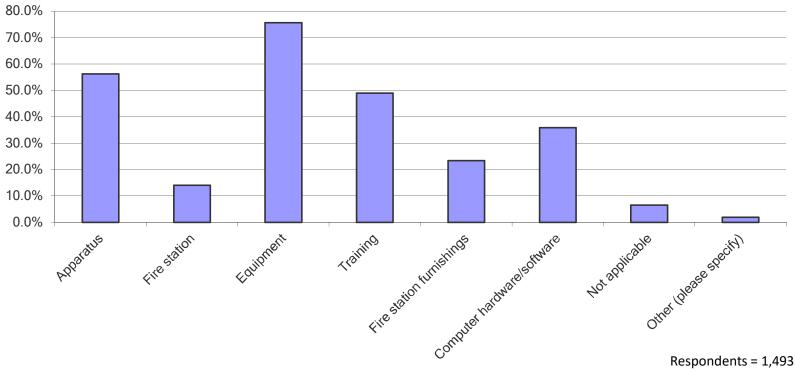
2017 FAMA Industry Outlook Survey



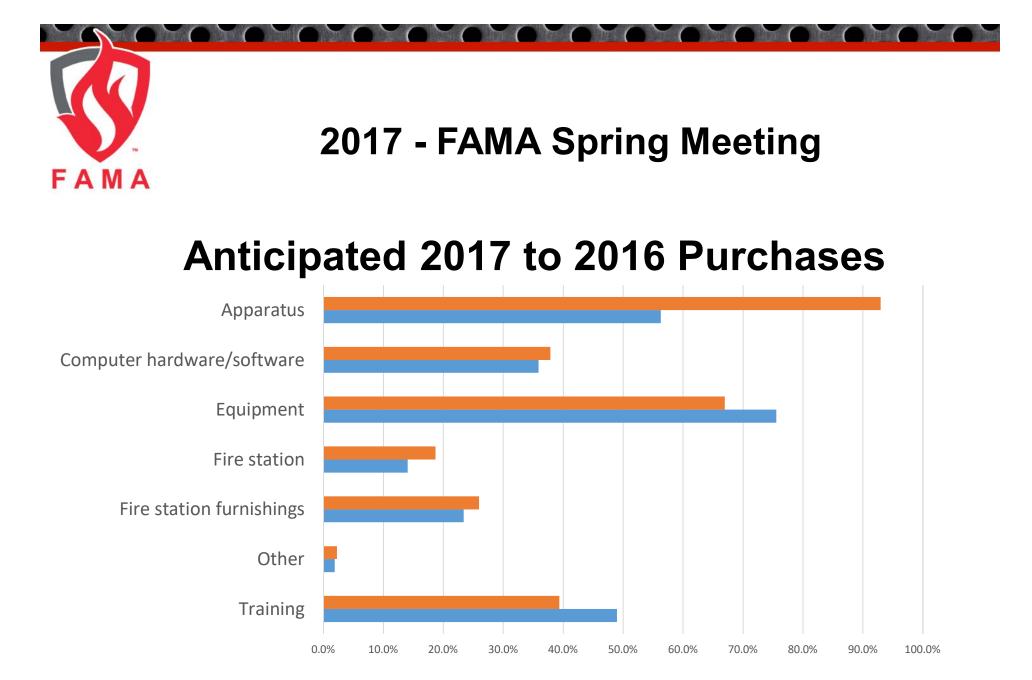
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Anticipated FY17 Purchases (Non-Apparatus)



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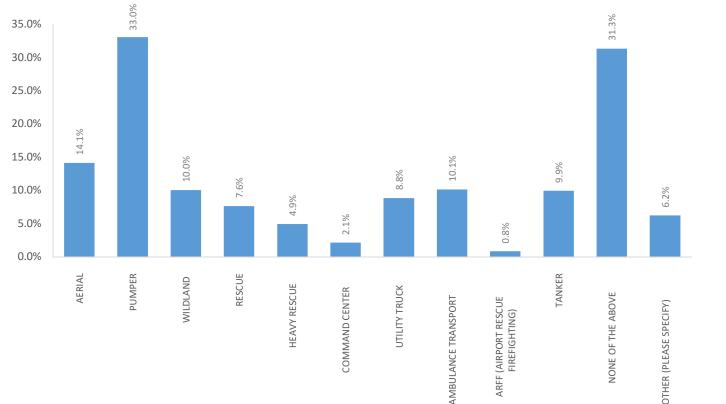


2017 FAMA Industry Outlook Survey



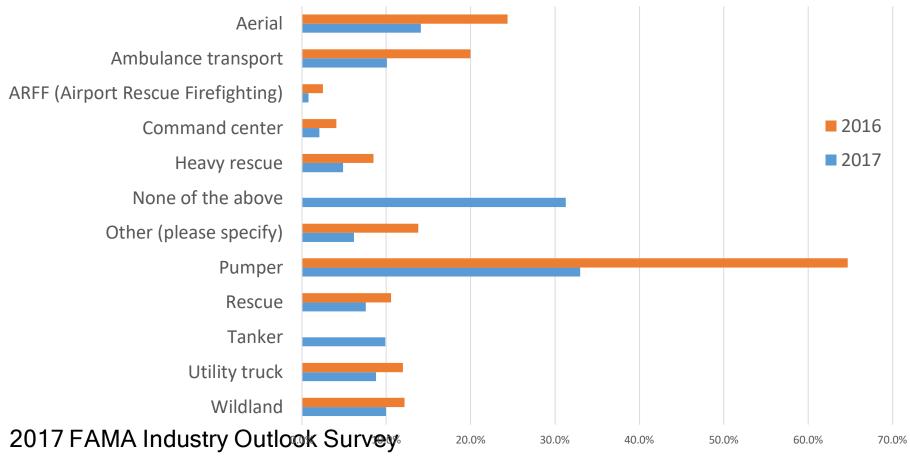


FY17 Planned Apparatus Purchases



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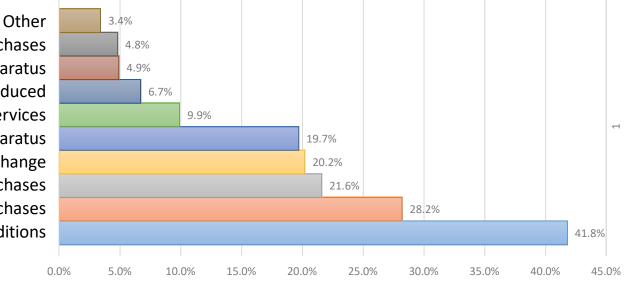
2016 to 2017 Planned Apparatus Purchases



Economic Conditions Influencing Apparatus Acquisition

Cancel planned purchases Acquire non-NFPA compliant apparatus Staffing will be reduced We will institute fees for services We will refurbish existing apparatus Standard operating procedures will change Reduce number of planned purchases Postpone planned purchases No anticipated action for economic conditions

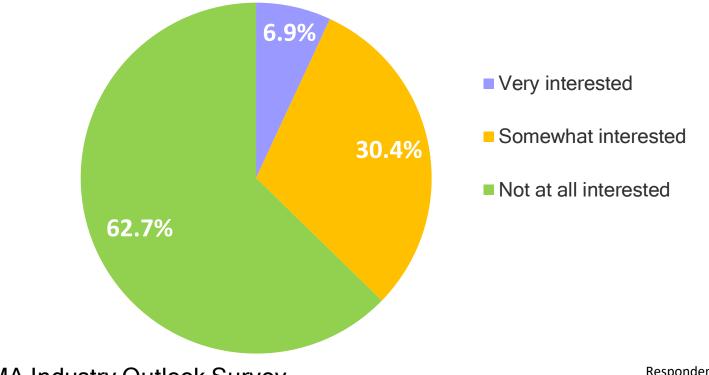
FAMA



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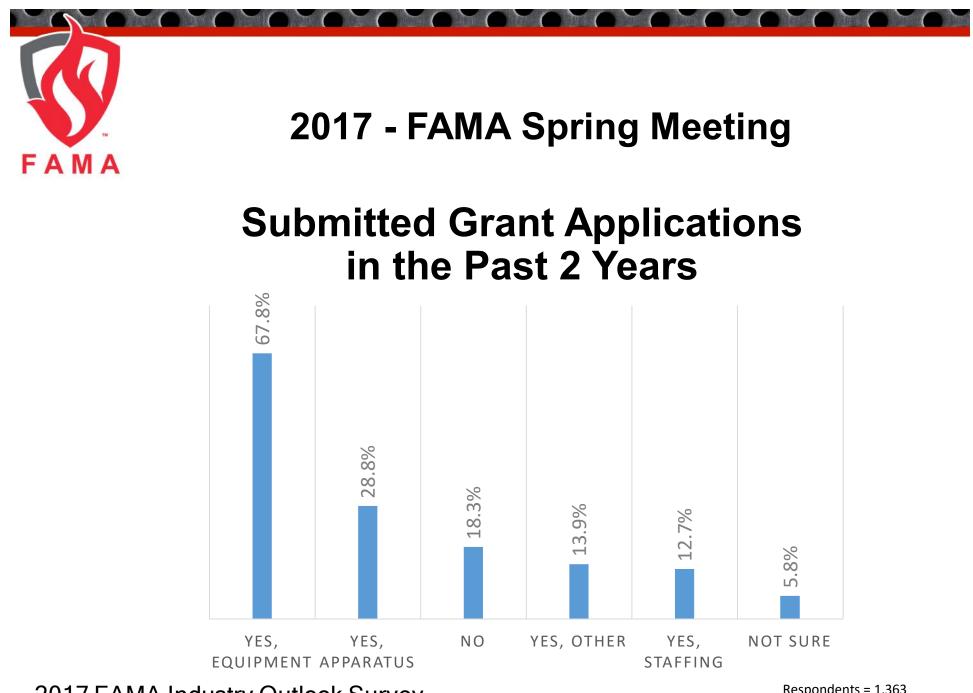
Interest in Leasing Apparatus from Manufacturers



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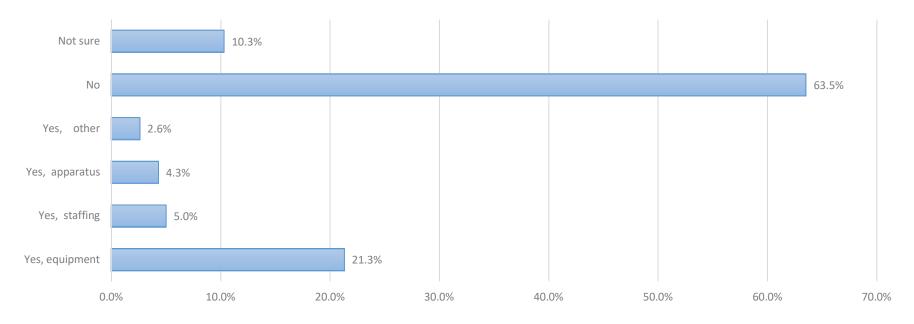
Grant Applications and Funding



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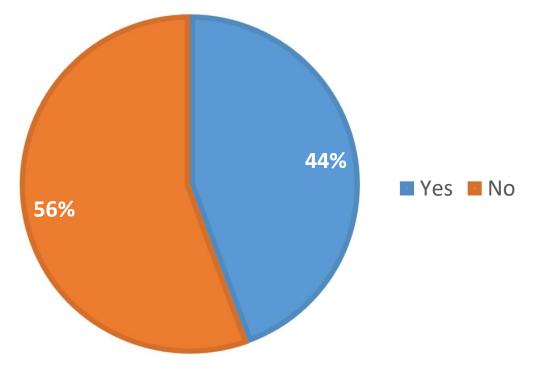
Received AFG / SAFER Grant in the Past 2 Years



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Received a Grant OTHER Than AFG/SAFER



2017 FAMA Industry Outlook Survey



Special thanks to the industry publications and organizations help this year! **Firehouse Fire Apparatus Fire Engineering** Fire Engineering Online The Pennsylvania Fireman **FireRescue FireRescue Online** Size UP / NYSAFC Magazine **ARFF** News Florida Fire Service / Florida Fire Chief's Association magazine Fire News Fire Chief/FireRescue1.com

2017 FAMA Industry Outlook Survey

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STATISTICS COMMITTEE

Paul Bostrom Mike Moore Pat Cahill

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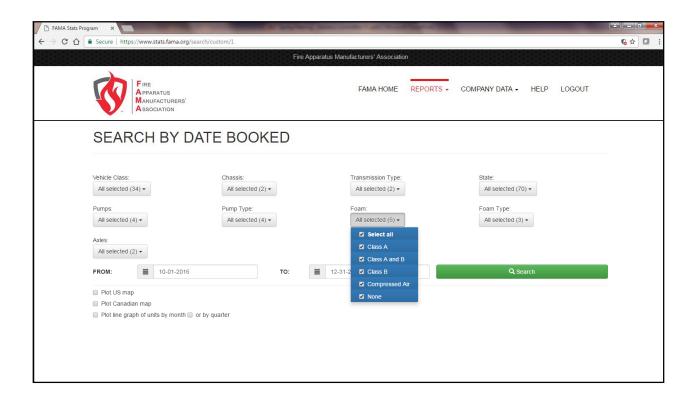
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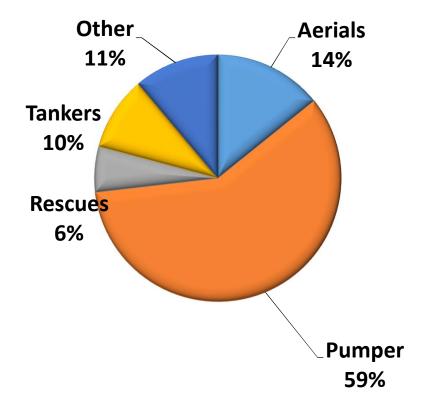
Open poll in your web browser



- *"* User Select Categories
- ["] Created a tutorial on use of statistics site.

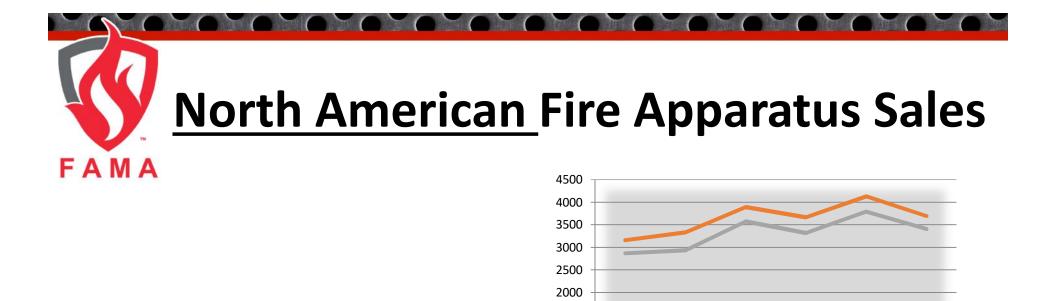


Total Fire Apparatus Sales



2016	All
Booked	4,214
Shipped	4,707

Industry Backlog Down 493 Units



North American Mrkt

Years	Average Yearly Vehicle Sales	
2002-2008	5197	
2009 -2015	3611	~
2016	3690	+

← 30% Decline in Market!

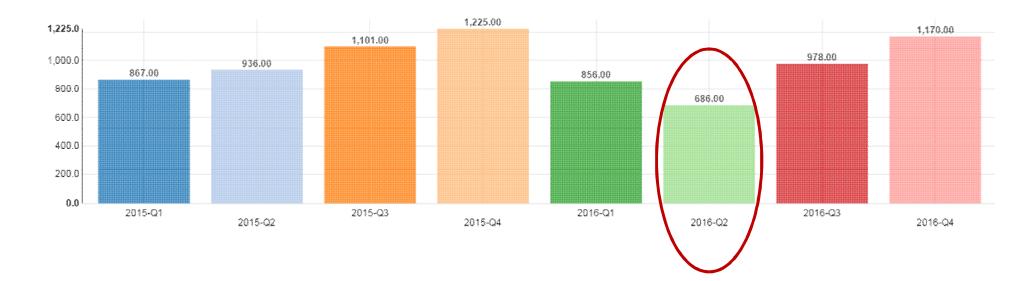
-US

Canada

← 2% Increase in Market

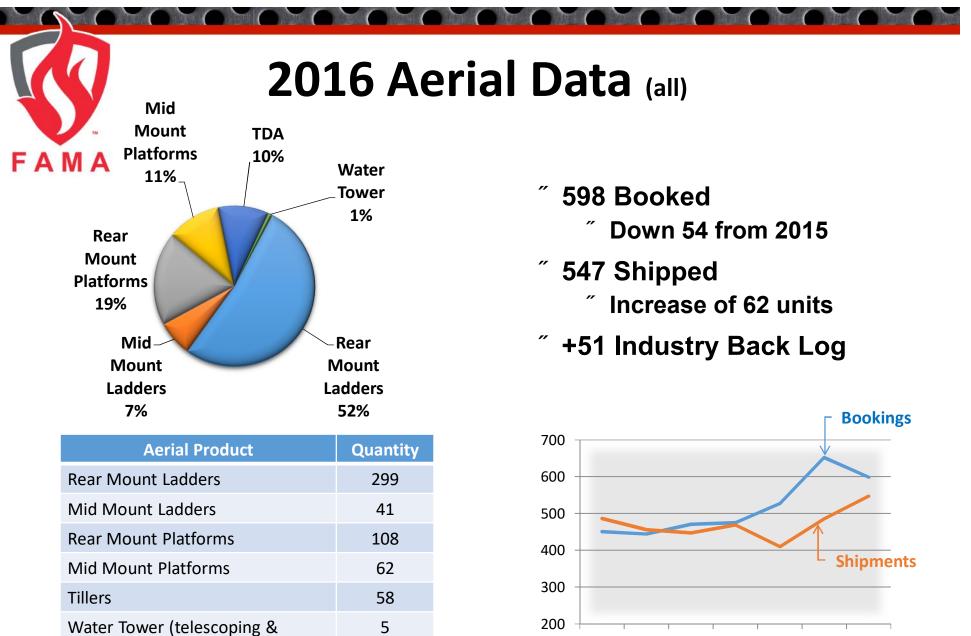
Does not include ARFF or Refurbs





Bookings by Qtr. Market hasn't recovered from Q2.

Does not include ARFF or Refurbs



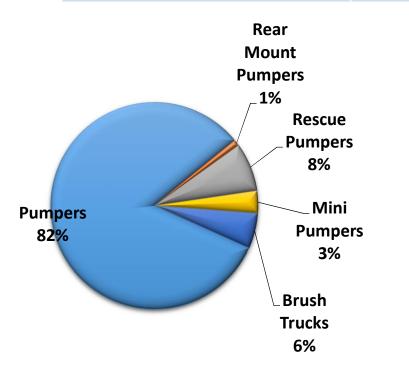
articulating)

2010 2011 2012 2013 2014 2015 2016

2016 Pumper Data (all)

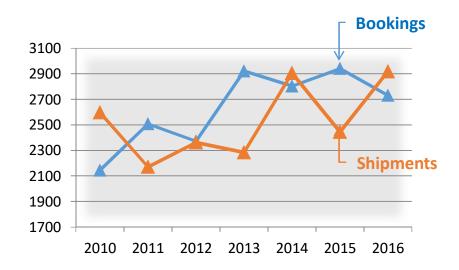
Pumper Product	Quantity
Pumpers	2251
Rear Mount Pumpers	26
Rescue Pumpers	208
Mini Pumpers	95
Brush Trucks	150

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^{"//} 2730 Booked

- ["] Down 209 from 2015
- 2918 ShippedUp 473 from 2015
 - -188 Industry Back Log



2016 Tanker Data (all)

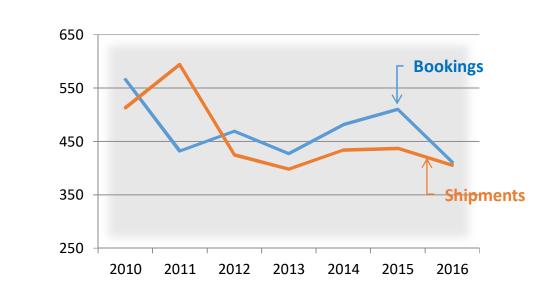
Tanker Product	Quantity
Elliptical	45
Rectangular	366

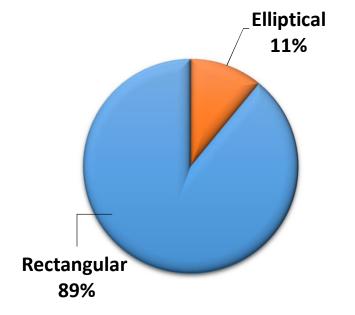


[°] Down 99 from 2015

405 Shipped

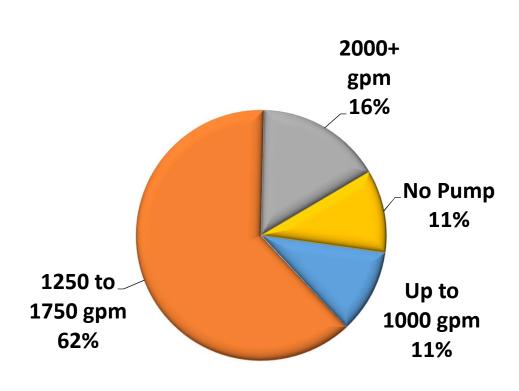
- [°] Down 32 from 2015
- # +6 Industry Back Log





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2016 Vehicles w/Pumps (all)



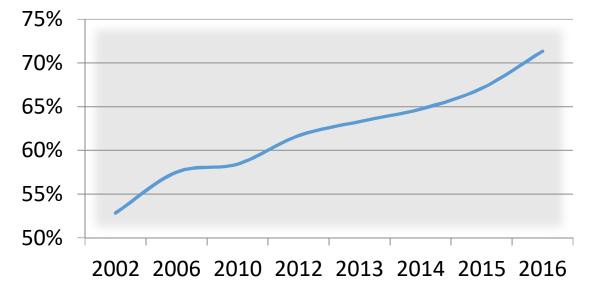
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- ″ 3763 Booked
 - **Oown 314 from 2015**
- [~] 3,869 Shipped
 [~] Up 341 from 2015
- " -106 Industry Back Log

Vehicles w/ Pumps	Quantity
No Pumps	451
Up to 1000 GPM	455
1250 – 1750 GPM	2629
2000+ GPM	680



Custom Chassis Trend All Products (Annual)



Year	Commercial	Custom
2002	47%	53%
2006	44%	56%
2010	42%	58%
2014	35%	65%
2016	29%	71%



Continue to Submit Your Quarterly Reports In a Timely Manner

Goal: Post Within 30 Days of Closing Qtr.



Thank You!



ANTITRUST ENFORCEMENT

PRICE FIXING, BID RIGGING & MARKET ALLOCATION SCHEMES

Jim Juneau





SHERMAN ANTITRUST ACT

- Prohibits any agreements among competitors to fix prices, rig bids, allocate markets or engage in most other types of anticompetitive activity.
- " Enforced by U. S. Dept. of Justice . Antitrust Div.
- *"* Violation is a **FELONY**!
 - Corporate Violators: \$100 Million max. fine
 <u>or</u> two times the \$\$\$
 - *Individual Violators:*

involved. \$1,000,000 max. fine +

10 years imprisonment.



SHERMAN ANTITRUST ACT

- PLUS additional federal FELONY charges (and penalties) under separate mail fraud, wire fraud and/or false statement statutesõ
- PLUS restitution to any % ictims+for all overchargesõ
- "PLUS %/ictims+may also seek separate civil recovery from each violator for up to three-times the total amount of damages sustained.

IT'S ALL REALLY BAD STUFF!

WHAT CONDUCT GETS PROSECUTED?

- Bid Rigging Competitors agree in advance which vendor will submit the winning bid, and then collude to accomplish the agreed result.
- Bid Suppression Competitors agree that one or more will refrain from bidding, or withdraw a bid, so that a preselected vendor will succeed.
- Courtesy Bidding Competitors agree that one or more will submit a bid that is too high or is otherwise not competitive so that a preselected vendor will succeed.

WHAT CONDUCT GETS PROSECUTED?

FΔMΔ

- Bid Rotation Several competitors submit bids, but collude to %ake turns+selecting which vendor will be the low-bidder, then rig bids accordingly.
- Sub-contracting One or more competitors agree not to bid, or to submit uncompetitive bids, in exchange for receipt of sub-contract work on the project from by the successful bidder.
- Market Division Competitors agree to divide the market amongst themselves (e.g. by location, product type, etc.) then rig their bids accordingly.

WHAT ARE THEY LOOKING FOR?

" Bid or Price Patterns –

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- " Same vendor always wins bids w/ that customer.
- Same vendors always bid the account, but the winning bid rotates among them.
- Some vendorsqbids are unusually high, especially compared to other similar bids made by that vendor on similar projects.
- *["]* Fewer than normal number of competitors submit bids.
- "Bid prices drop when a new or infrequent vendor submits a bid.
- Winning bidder subcontracts work to competitors who submitted unsuccessful bids, or withdrew their bids, on same project.

WHAT ARE THEY LOOKING FOR?

" Bid or Price Patterns –

FAMA

- *["]* Discounts normally given by a vendor are withheld.
- " Prices stay identical among vendors where previously different.
- Price increases between comparable bids are not supported by any apparent increase in costs.
- *["]* Vendors bid higher for local customers than for distant ones.
- *["]* Vendor submits a bid that it is incapable of performing.
- Wendor requests a bid package, or submits bids, both for itself and for a competitor.
- "Behavior indicating advance knowledge of competitors pricing.

OTHER INDICATORS OF COLLUSION...

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- ["] Small number of primary vendors within an industry.
- Other vendorsqproduct cannot be easily substituted for the %preferred+vendors product due to restrictive specs.
- Wendor Sessists+customer in writing or preparing specs.
- "Repetitive purchases where different vendors seem to % hare the work.+.
- Competitors who know each other well through social connections, trade associations, or shifting Whack-A-Mole+ employment pattern among companies in the same industry.
- Wendor reps. who congregate together in same place just before bid submission.



Antitrust Violations are Serious Crimes

They can cost a company millions of dollars and send nice folks to jail for up to TEN YEARS!

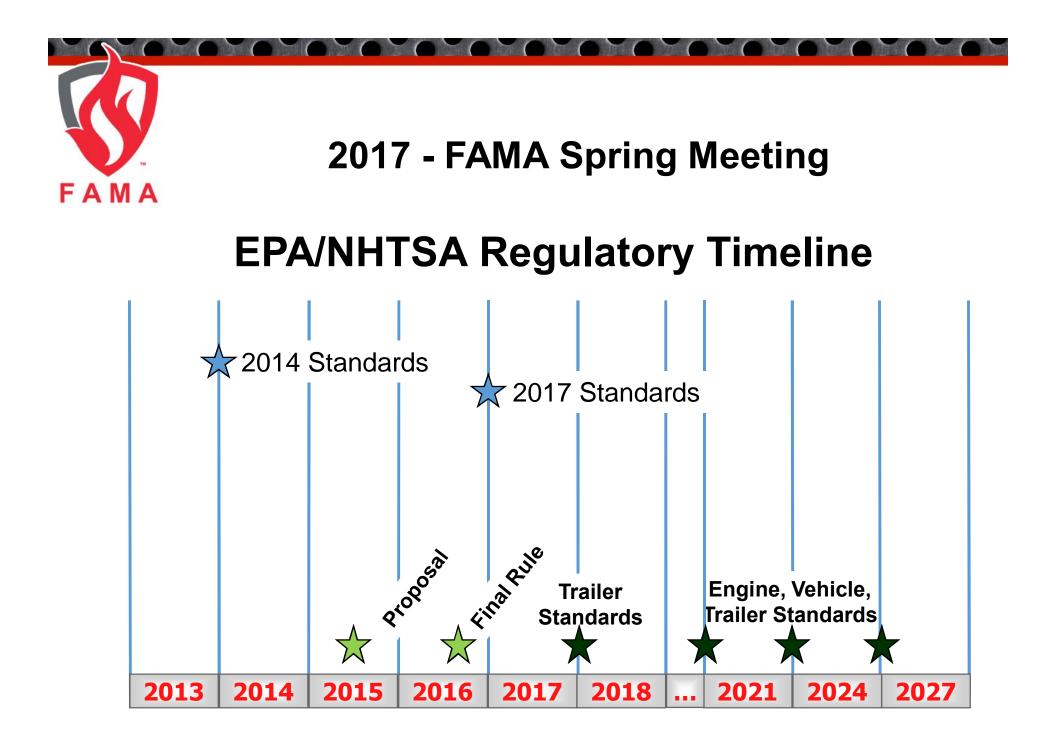


Don't be that Guy!



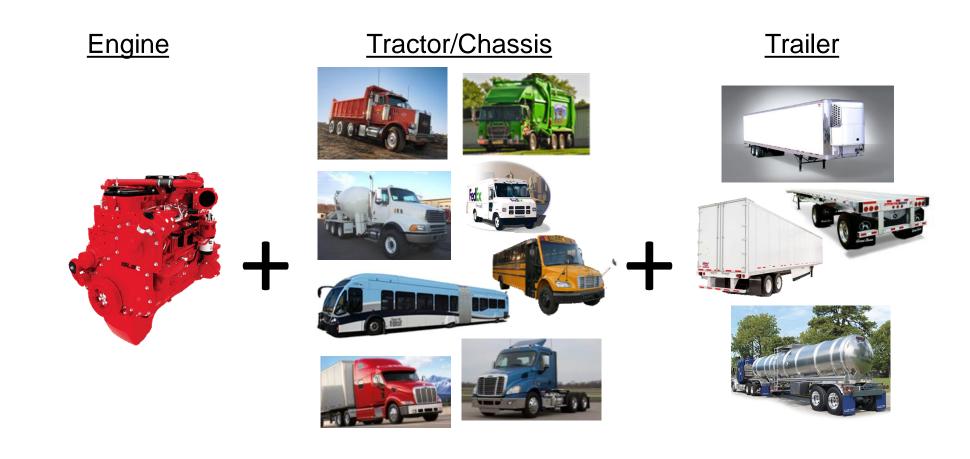
EPA CHANGES

Chris Crowel Wes Chestnut





GHG phase 2 Regulatory Structure





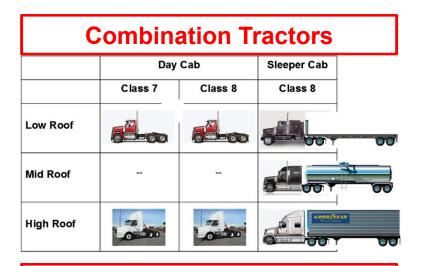
Engine Technologies

"Phase 2 engine technologies build on recent progress

"Advancements for 2021 and beyond:

- " Improved combustion
- " Air handling efficiency
- ["] Friction reduction
- " Aftertreatment efficiency
- " Advanced technologies

Phase 2 Vehicle Segmentation



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Heavy Haul Tractors

	Class 8
Low/Mid Roof	
High Roof	

Vocational Vehicles				
	Class 2b-5	Class 6-7	Class 8	
Regional	*7			
Multi-purpose				
Urban				

Custom Chassis Vocational

	Class 6-7	Class 8	
Motor Home		-	
School Bus		-	
Coach Bus	-	0	
Transit Bus	-		
Emergency Vehicle	-		
Concrete Mixer	-		
Refuse	-		8

81

2017 - FAMA Spring Meeting FAMA **Vocational Vehicle Simulation (GEM) Technology Options Automatic** native Material Engine Vehicle Speed Shutdown (AES) Tire Rolling Limiter (VSL) Weight Reduction Resistance Weight Reduction **Neutral Idle** Phase 1 Phase 2 Axle (lb per wheel (lb per wheel) Wide-Base Single Drive Tire Steel Wheel 84 m Wheel ight Alun **Revs/Mile** Stop-Start **Weight Reduction** Tire with Aluminum or Alun Alloy Wheel Tire, Dual-wide Drive High-Strength Steel e, or Dual-wide Trailer Wheel ire with 25 25 Aluminum Whe Light-Weig **Greenhouse Gas Emissions Model (GEM)** 440 Frame Rails High Strength Ste Transmission cessing Run ID Sample_5 cessing Run ID Sample_5 Complete! Additional Technologies Vehicle Model Neutral coast, electric accessories, high eff A/C COMPLETE! compressor, ATIS, TPMS, hybrid power take-off, aero CO_2 improvements (g/ton*mile) Engine

Optional Emergency Vehicle Certification

- "Emergency Vehicles (EV) can be optionally certified to Phase 2 GHG standards by using tires with low rolling resistance levels (RRL):
 - " MY2021 . MY2026 RRL m8.7 g/tonnes
 - " MY2027+ RRL m8.4 g/tonnes
- " Under this pathway, the EV must:
 - " Use a certified Phase 2 engine
 - " Comply with Air Conditioning (A/C) leakage requirements (see next slide)



Air Conditioning Leakage Compliance

- "Starting in MY2021, vocational vehicles must comply to A/C leakage requirements
 - Total leakage from the A/C system must not exceed the greater of:
 - " 11.0 grams/year or
 - ["] 1.5% per year
 - " Above compliance for all refrigerants



Summary

- Phase 2 GHG impacts 2021- small business granted an additional year
- ["] Refrigerant leakage (air conditioning) is now part of the GHG standard
- " A certified engine is required in the standard
- Cummins is confident that technologies will be in place to meet the new standards
- " Emergency vehicles can certify using:
 - " Use of the GEM model with multiple inputs
 - " Alternative . use of low RRL tires and low leakage refrigerant components
- " FAMA continues to work with regulatory agencies

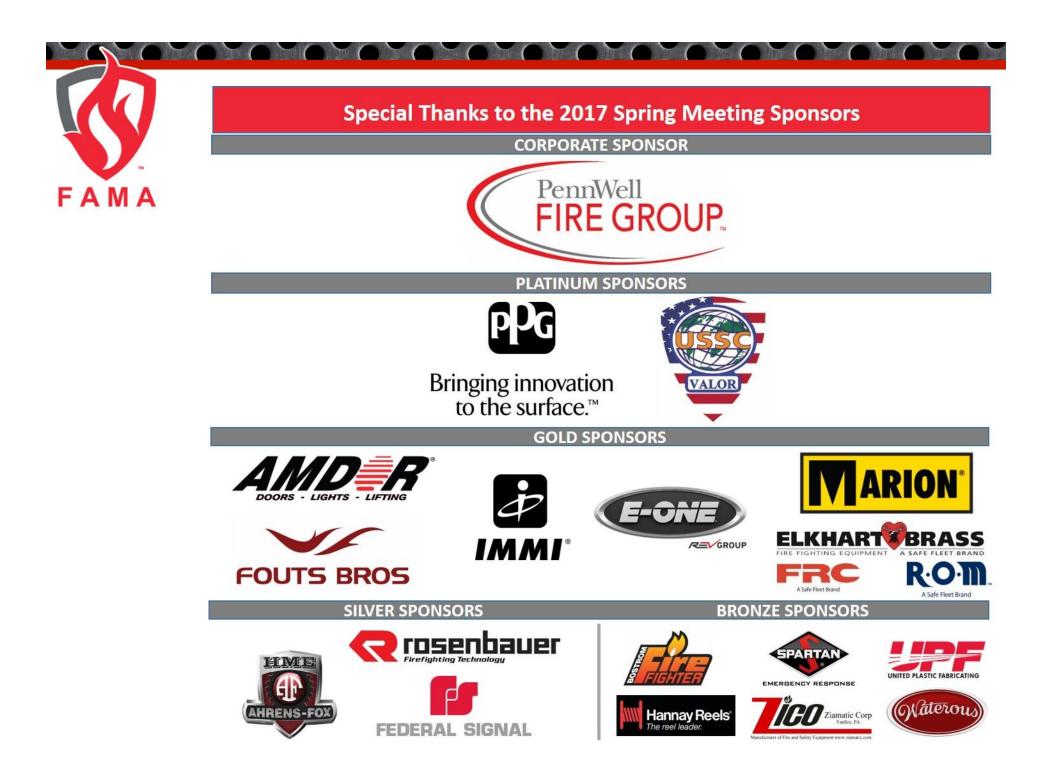


Resources

"Public information on agency websites

- "Fact sheet, video, regulatory text, supporting documents
- <u>https://www.epa.gov/regulations-emissions-vehicles-and-engines/regulations-greenhouse-gas-emissions-commercial-trucks</u>

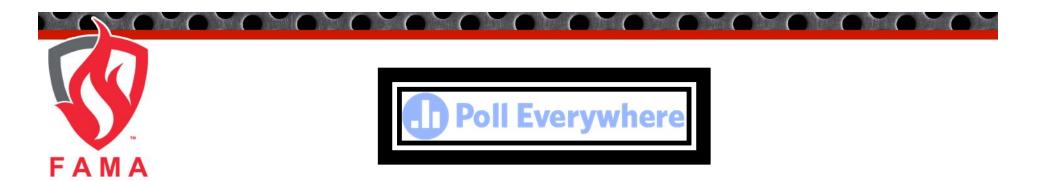
^{*}<u>http://www.nhtsa.gov/fuel-economy</u>





Economic Indicators

Anirban Basu



RESULTS – OPEN MIC SESSION

This is how it works

Ask the audience a question. Then watch their answers come to life on the screen.





UNFINISHED BUSINESS

NEW BUSINESS



CLOSING REMARKS



MEETING ADJOURNMENT

